DevInfo
Technical Guidelines and Standards
For Successful Implementation
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Introduction

Purpose of These Guidelines

These guidelines outline the necessary steps and conditions for successful implementation of DevInfo at the country level. These recommendations build on the knowledge and experience gained over the past several years by working with UN agencies and government to setup and maintain national databases. It is well recognized that there cannot be a universal standard that could apply across the board in establishing national databases. However, experience has shown that there is often a similar pattern that can be found from one country to another.

These guidelines describe strategies key to the successful implementation of DevInfo. Three objectives form these guiding principles:

(a) to strengthen the capacity of governments to adapt DevInfo to national monitoring strategies and thereby make effective use of DevInfo technology to monitor progress in human development

(b) to strengthen the capacity of UN Country Teams and national partners to make effective use of DevInfo in monitoring progress on national and international priorities, such as the MDGs

(c) to anchor DevInfo implementation in a wider national effort to collect, analyze and disseminate information on human development to ensure long-term sustainability and usage of the database system

These guidelines are organized in three checklists.

Checklist 1  Assessment of a country’s readiness to start using the system.

Checklist 2  Technical details leading up to the launch of the database.

Checklist 3  Necessary steps and conditions to ensure that the database is maintained and put to good use after it has been launched.

Background on DevInfo

A number of software tools are currently in use among the UN system with national counterparts to help improve data collection, analysis and application for evidence-based policy development. There is clearly a demand from UNCTs and national partners to continue such support. In addition, there is recognition of the role that the UN system can play supporting governments in pulling different sectoral data sets together within the MDG framework, and in helping national policy makers to ensure linkages with national
planning and budgetary processes. While national partners will determine how this should occur, the UN system can make an important contribution to such activities.

In the context of this, and based on successful implementation in a large number of countries, the Executive Director of UNICEF offered ChildInfo as a basis for DevInfo - one possible software tool to help countries monitor the MDGs and advocate their achievement through policy measures, multi-sectoral strategies and the development of appropriate interventions. The members of UNDG subsequently endorsed this initiative and requested an inter-agency team to prepare for further implementation of MDG tracking and monitoring tools.

It is fully recognized by UNDG that the generation of nationally-owned, high quality and standardized cross-sectoral data sets is an important first step for the achievement of MDGs and their use in policy, strategy and programme formulation. The UN system support to enhancing data reliability and quality, as well as national ownership, is ongoing through several initiatives.

These technical guidelines describe the use of DevInfo 4.0 as a software tool for tracking and monitoring MDGs at country level which UNCTs and national partners may wish to use. But, these guidelines aim to go far beyond MDG monitoring at the national level by responding to a demand-driven process for a database system with the ability to capture data from various sectors and with options to harmonize multiple databases on human development at national and decentralized levels.

**What is the purpose of DevInfo? What can it do?**

DevInfo 4.0 is a general purpose database system for the collation and presentation of data on human development. The software supports both standard and user-defined indicators. The standard set of indicators (the MDG indicators) is at the core of the package, but it is very important to note that additional user-defined indicators can also be included. The ‘look’ of the software can be customized as an integrated part of nationalizing MDGs and building the necessary capacity to maintain the database for monitoring progress. DevInfo 4.0 includes maps to the second administrative level for many countries; however, the system allows as many as ten levels of geographic coverage. This feature allows national administrators to link the database to all relevant administrative levels to be able to analyze geographic relationships of key indicators. The product supports multiple languages.

Beyond providing a repository of data, DevInfo provides easy-to-use facilities for querying the database and, based on the data retrieved, for producing tables, graphs, and maps for inclusion in reports and presentations. For this reason DevInfo is a powerful advocacy tool. As such it is hoped that DevInfo will contribute to greater MDG awareness and knowledge at country level among a wide range of stakeholders in the different areas of the MDGs and to make the linkages with other instruments such as the PRSP. DevInfo should contribute to more evidence-based policy-making to set priorities and achieve ‘localized’ MDGs.
How does DevInfo relate to other initiatives for reporting on goals and targets?

There are a wide range of existing, well-established UN and non-UN initiatives in this regard at the global, regional and country level, including specific sectoral initiatives for monitoring individual goals or topics, often mandated by governing boards.

DevInfo is in no way an attempt to supplant or replace such efforts. One of DevInfo’s specific purposes is to provide easy access to existing data, help identify gaps in the MDG indicators, if they exist, and provide a consolidated source of data on the MDG indicators. While this is an important aspect of implementation of the system, DevInfo technology can be used to do much more at the national level. It is a powerful database system that can be easily adapted by national entities for advocacy and dissemination of human development information, like census data, household survey results and line ministry information. DevInfo offers a much-needed common database platform to bring together sectoral data sets in line with the requirements for harmonization and standardization of strategies for monitoring human development.
Checklist 1 – Are We Ready?

A. Assessing the Environment:

✓ Is the context favorable to establish a National Database? Is there a demand among major stakeholders for the implementation of a common database on human development indicators?

- **Government partners**: The major stakeholders would include line ministries, the national statistical office (NSO) and national leaders.

- **UN partners**: Each UNCT will have its own set of issues to address if it is to support the government progress towards tracking the MDGs effectively. All UNCTs are encouraged to discuss and agree their collective needs and to identify existing national initiatives supported by the UN system and others. The “minimum standard” should be a nationally owned and managed tracking system for “localized” MDGs in a process led by the national MDG steering committee. Three key issues that may need to be addressed are: (1) how to work together to fill data gaps, (2) how to avoid duplication in data collection and (3) how to review and evaluate data quality from various sources.

✓ Would it be helpful for the participation of stakeholders to be formalized by the signing of a Memorandum of Understanding to ensure high-level support? It is important to integrate the DevInfo initiative into existing institutional arrangements whenever feasible. In many cases this can be done within existing structures where there is no need for an MoU.

✓ Is there a legal framework which provides the national statistical office with a mandate regarding the implementation of a common database on human development? This may be useful to have, but will not necessarily be effective at getting things moving without high-level commitment and time-bound deliverables.

B. Setting the Stage

✓ Has a DevInfo orientation been conducted for the NSO and UNCT?
Is there an **institutional framework** agreed on to implement the process with key partners and within an existing government or UN framework? In many cases, the NSO will take on the responsibility of implementing the database within their mandate to collect, process and publish national statistical data. In other cases, where it is not feasible to establish the institutional framework within the NSO, it may be feasible within the Ministry of Planning or Ministry of Social Welfare. In some cases, the UNCT may decide to establish the first edition of the database within the UN system before moving to the next stage of working with the government to maintain and use the database.

Has a technical database **task force** been established to guide the process of developing and implementing the database? The task force membership should include those stakeholders from the government who are responsible for generating and reporting data on human development and stakeholders from UN agencies with the responsibility for monitoring programme implementation. The task force should be led by the senior officer from the government stakeholders, for example, the NSO director. The task force should be based as much as possible on existing structures which already deal with the same type of activities. Perhaps a statistical committee has already been formed in some countries and this committee should take on the responsibilities of this task force. The role of the task force is to provide the technical inputs required to establish the DevInfo database system. The task force will consult with all stakeholders to decide on the key indicators for the system, reliable sources for these indicators and the processes to be established for publishing the database.

Have the major stakeholders reviewed the **lessons learned and best practices** from other countries that have established databases through reports and study tours? Some countries to contact include: Benin, Brazil, Cambodia, India, Malawi, Mozambique, Nepal, Oman, Tanzania and Zambia.

Has there been an **assessment of the kind and level of technical support required in database administration** to assist in building the capacity of the technical team? In many cases, it may prove essential to have technical assistance in the initial stages of building and launching the first edition of the database.
Have professionals & partners ever been trained on the ChildInfo technology in the past (How many? From which agency? Which ministry?)
Checklist 2 – Countdown to the Database Launch

A. Appoint a Technical Team

The UN Country Team should support the government in designating at least one full time Database Administrator to manage the database with three Database Assistants. The UNCT support can include identifying the technical staff and providing resources for these posts, but the opportunity for NSO capacity building should always be taken into account and given priority. (See Annex A for job descriptions.) The Technical Team should be situated within the institutional framework responsible for setting up the database. Depending on the situation, this may be at the NSO, Ministry of Planning or one of the UN offices.

The Database Technical Team should be provided with dedicated workspace and computer equipment for the database initiative. (See Annex B for technical details.) In many cases the UNCT may be able to assist government in identifying resources to meet these requirements.

B. Identify Indicators

The Technical Team should meet with the major stakeholders (e.g. UN agencies, MDG steering committee, line ministries, donors…) to decide on the list of indicators for the first edition of the database. Keep the first version of the database small and focused in terms of the number of indicators. Focus on quality data that is regularly updated and a database that can be released quickly to demonstrate its potential, rather than attempting to include too many indicators with a long preparatory process. Ensure that the list of indicators is directly linked to practical application within government and UN initiatives. For example, in addition to tracking MDGs, the system can be designed to meet the requirements of many other monitoring frameworks, such as, PRSP, Education for All, World Fit for Children and national sectoral plans of action. These monitoring schemes should be used as the basis for determining the core list of indicators.

Relevance of monitoring frameworks and indicators linked to these frameworks are critical to the success of the database system. By the selection of indicators being demand-driven, the database will sustain its relevance and importance as a useful tool. In addition, the database system provides the option to establish multiple databases, therefore not
all indicators need to appear in one single cross-sectoral database. This option has the potential to widen the reach and scope of the DevInfo database system, but it also requires careful planning and coordination at the central level to tap into these databases.

C. Data Inventory

The Technical Team (Data base Administrator (s) & assistants) should conduct a data inventory by source in close consultation with all stakeholders (UN Agencies, line ministries…). The data inventory is a technical review of all available data sources for the list of indicators to be included in the database. This could be done through a series of workshops. Ensure that data are selected from reliable, recognized sources. The relevance of various sources of data can be discussed during the data inventory workshops.

The Technical Team should then enter into the system all relevant metadata on each indicator and source. Meta-data includes a detailed definition of each indicator and description of each source. Limit the number of sources, again to ensure that the preparation of the first edition of the database does not take too long.

D. Map Inventory

The Technical Team should establish a digital map library with national and sub-national administrative regions. Review current geographic coding systems used for sub-national areas and adapt the most commonly used coding system for Area IDs within the database. In many countries, census codes are used. Efforts should be made to standardize the coding system that is used. Many countries now have geographic information system (GIS) working groups which deal with these types of issues and they should be consulted.

E. Data Entry

The Technical Team will develop a data entry plan managed by the Database Administration team with support from line ministries and other institutions. Define the responsibilities for data entry and ensure the database is kept up to date. Do not under-estimate the amount of time and effort it will take to prepare the first edition of the database. In many cases it will take at least 3-4 months. The data entry plan will be based on the list of indicators and sources identified to be included in the database. Set realistic targets for entering the data from each source. In some cases, it may be necessary for the Technical Team to enter the data
from printed reports. Where feasible, the data may be copied and pasted from electronic spreadsheets into the database using the DevInfo Data Entry module.

- **Step 1.** The Database Administrator creates a DevInfo Database Template with the list of indicators to be entered into the system. The definition of each indicator is entered. Each indicator is linked to a unit of measurement and a subpopulation.

- **Step 2.** The Database Administrator adds the geographic areas to the template and links these areas to digital maps.

- **Step 3.** The Database Administrator links the indicators to goals, themes, institutions and conventions.

- **Step 4.** The Database Assistants enter and verify the data values, time periods and sources. It is recommended to organize the data entry plan by source of data or by line ministries (health, education, etc.). Detailed information is entered about each source, including comments on data quality.

- **Step 5.** Once all sources of data are entered, the databases created by source are merged into the final database for distribution.

Establish **data quality control** mechanisms to ensure that data values are entered correctly and that the source documentation is archived for ready reference by the Technical Team. When a data set is being prepared to be uploaded into the database, the Technical Team is responsible for verification of the data as it is entered. A printed report of the data entered will be generated for each indicator with the time period, geographic area, unit of measurement, subpopulation and source. The Technical Team is responsible for verification of the data from the printed report with the original data set. Once verified and, if need be, corrected, the final printed report will be signed by the Database Administrator and filed in a data archive. The archive will contain file folders organized by sectors and indicators that have been entered into the database. Each data set entered into the database will be supported by a hard copy of the following items: a copy of the title page of the source of the data, a copy of the table of data from the source document (if the source is hard copy) or an electronic copy of the table from the original source (if the source is an electronic) along with the signed print out of the table. The archive will also include copies of the indicator and source information sheets.
F. Customization

✓ All stakeholders should decide if the ‘look’ of the database system is to be customized to country-specific requirements. Customization allows changes in the product name from DevInfo to any other appropriate name. The color scheme, images and logos may also be changed to give the interface a design relevant to the government.

✓ Decide with the stakeholders if the database will be provided with multiple languages, including a local language. The database system provides a tool for translation of the database system interface and the content of the database.
G. Dissemination

- The technical team will develop a plan for replication and distribution of the product, including the CDs, CD folder, manuals, posters and brochures.

- The UN Country Team will support the launch the database at a formal event with high-level government officials and press coverage.

<table>
<thead>
<tr>
<th>Time Frame</th>
<th>M1</th>
<th>M2</th>
<th>M3</th>
<th>M4</th>
<th>M5</th>
<th>M6</th>
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<tr>
<td>Appoint a Technical Team</td>
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<td>Identify Indicators</td>
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<td>Data Inventory</td>
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<td>Map Inventory</td>
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<td>Data Entry</td>
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<td>Customization</td>
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<td>Launch and Dissemination</td>
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</table>
Checklist 3 – Good Practices to Stimulate Sustained Use of the Database

A. Training

In consultation with all stakeholders (UNCT; Government partners, …) the Technical Team will implement a training plan. It is important that the government and UNCT recognize the need for orientation and training in the initial phase of setting up the database and then a series of training sessions for database users and administrators immediately following the launch. Then the training plan should include follow-up training on a regular basis for all major stakeholders and various focus groups. Here is a list of suggested DevInfo courses:

Introductory Level
Training Course 1: DevInfo Orientation Seminar
Training Course 2: DevInfo User Module & DevInfo Database Administration

Advanced Level
Training Course 3: DevInfo Database Conversion Workshop
Training Course 4: DevInfo Thematic Database Workshop
Training Course 5: DevInfo and MDG Monitoring

Training of Trainers
Training Course 6: TOT for DevInfo User Module
Training Course 7: TOT for DevInfo Database Administration Modules

Expert Level
Training Course 8: DevInfo Advanced Lab Training

Stimulate substantive use of the database through training courses to put the database to good use. In many cases, decision makers are not aware of how to use tools like databases.

Ensure that the right people are selected as potential trainers. The aim is to establish in-country training capacity through training of trainers. Selection criteria should include: experience in DevInfo 3.5 technology; demonstrated facilitation and training skills; technical background in statistics, economics, IT. They will become DevInfo focal points for orientation and training.
B. Technical Support

- The UN Country Team should support the establishment of a country-level helpdesk to provide technical support for the use of the database by phone and e-mail. (See Annex C for an example.)

- The Technical team should make every effort to try and link the system to other database systems to avoid duplication and encourage exchange of data.

C. Workplanning

- The UNCT should identify programmes for statistical capacity and MDG literacy using the database system. There are several integrated country-level initiatives to support development progress with a focus on the MDGs. These include UNDP support for “Building Capacity and Statistical Literacy for MDG Monitoring” and the UNDG project on MDG training for UNCTs.

- The database activities should figure prominently in the annual work plans of the UNCT and the national statistical office. These activities should be part of the job descriptions of designated staff. The use of the system by national statistical officers for reporting should be institutionalized as much as possible.

- The UNCT should ensure that the database is used in the preparation of major reports, such as tracking MDGs with tables, graphs and maps generated from the system.

D. Advocacy

- UNCT members and/or the Technical Team should give demonstrations to line ministries on a regular basis. Encourage the use of the system within each ministry for specialized databases. For example, the Ministry of Health may need more indicators on health than those that were selected for monitoring the MDGs. Provide training and technical support...
to establish these types of databases and the mechanisms for regular exchange of data.

✓ The UNCT should use the database to generate advocacy materials (posters, leaflets, etc.) on specific topics for ministries, conferences, press. (See Annex D for details).

✓ Encourage high-level commitment to use of the database system. Organize orientations for members of parliament, ministers and heads of state.

✓ Make sure that the database is widely available, and affordable or free of charge. Some NSOs may see an opportunity for cost recovery by selling the database.

✓ Decentralize the use of the database system at sub-national levels

✓ Use the system to build partnerships between the major stakeholder in government, UN agencies, bilateral donors and the private sector
Annex A

Terms of Reference - Database Administration Team

Database Administrator
The Database Administrator has overall responsibility for the database. This person has a background in monitoring and evaluation, economics/statistics, with good data management skills, knowledge of human development indicators and good communication skills. This person supervises the installation, use and maintenance of the system. This person is responsible for working with the UNCT and national partners to identify data sources and for working with the focal points for updating the data base with new data. This person is also responsible for arranging for training in the use of the system and to ensure that all stakeholders have an opportunity to learn how to use the system.

Database Technicians
Three staff are responsible for the technical maintenance of the system, including: preparation of data entry, data verification, data uploading, and preparation of the database for distribution

Tasks and Responsibilities
  o Coordinate with stakeholders to identify data sets to be uploaded into the database
  o Enter data from hard copy reports into the database
  o Enter data form electronic sources of data into the database (through the DevInfo data entry spreadsheet format)
  o Carry out data verification to ensure electronic data accurately represents published reports
  o Maintain a hard copy archive of data and maps uploaded into the database. Each data set entered into the database will be supported by a hard copy of the following items: (a) photocopy of the title page of the source of the data; (b) photocopy of the table of data from the source document, if the source is hard copy; (c) electronic copy of the table from the original source, if the source is electronic spreadsheet, along with a print out of the table.
  o Establish digital map library linked to data
  o Maintain electronic archive (backup) of data and maps uploaded into the database
  o Develop advocacy materials from the database
  o Maintain electronic library (in DevInfo gallery) of advocacy materials produced
  o Train stakeholders in the use of the system after having achieved certification as DevInfo Database Administrator Trainers
Annex B

Recommended Office Space and Equipment

Office Space

Dedicated office space with a minimum of four desks for the Database Administration team. Bookshelves for hard copy archives of data uploaded in the database. Filing cabinet for hard copies of maps, transparencies, presentations.

Equipment

At least four computers with the following specifications:

Pentium IV
512 k RAM
40 GB hard drive
CD-ROM R/W
Hi-res monitor
UPS
Color inkjet printer
B&W laser printer

MS Windows XP Professional
MS Office 2003

Note: The database system will operate on systems with lower capacities than described above. However, these specifications are recommended for the Database Administration team.
Annex C

Example of a Helpdesk

Proposed Support Structure for Devinfo in UNICEF
09-Dec-2003
Annex D

Advocacy Kits

Kit 1: government/ regional database launch materials
Objective  To create database launch materials for a government / regional / sub-regional database. Includes: CD-ROM with database, user guide, on-line help, CD sticker design
Format     Database on CD with electronic formats for user guide, on-line help, CD color sticker
Replication Optional printing/replication

Kit 2: database folder
Objective  To create a database CD folder with the color scheme of an adaptation of the DevInfo database to government specific requirements
Format     Folder design in electronic format
Size       As per DevInfo sample folder
Replication Optional printing/replication

Kit 3: database brochure
Objective  To create a database brochure to promote the dissemination and use of the database
Format     Brochure design in electronic format
Size       As per DevInfo sample folder
Replication Optional printing/replication

Kit 4: database poster
Objective  To create a database poster to promote the dissemination and use of the database
Format     Poster design in electronic format
Size       As per DevInfo sample poster (2 x 1 m)
Replication Optional printing/replication

Kit 5: thematic poster designed from database
Objective  To create a thematic poster designed on key indicators from the database to promote the use of the database for improved advocacy, monitoring and planning
Format     Poster design in electronic format
Size       As per requirement (max: 36 x 42 in)
Replication Optional printing/replication

Kit 6: web/CD data presentation package
Objective  To create an electronic presentation derived from outputs from the database in a user-friendly format for dissemination of information about a priority topic. (Examples: Brazil Child Equity, South Asian Youth Atlas)
Format     web/CD data presentation format (html)
Size       n/a
Replication Optional printing/replication
## Annex E
### DevInfo 2004 – A Sample Implementation Plan

<table>
<thead>
<tr>
<th>Phase 1: Introduction</th>
<th>Phase 2: Database Preparation (Translation, Data entry, Database Administration)</th>
<th>Phase 3: Preparation for Database Launch &amp; Advocacy</th>
<th>Phase 4: Dissemination &amp; Advocacy</th>
<th>Other</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Phase 1 Objective:</strong> To introduce the main players to the software and the initiative.</td>
<td><strong>Phase 2 Objective:</strong> Create the first version of the database using currently available information (train trainers for database administrators, have them train database administrators in partner Organizations and Ministries, and adapt software to local language if necessary).</td>
<td><strong>Phase 3 Objective:</strong> Prepare all advocacy materials (using the first version of the database for examples) and train the user trainers who will be engaged in the national, sub-national and sectoral rollout.</td>
<td><strong>Phase 4 Objective:</strong> To create a widespread cadre of trained users of DevInfo and provide useful outputs to stakeholders in a wide range of key areas including MDGs, sectoral Ministries, and District Administrations.</td>
<td>These are additional utilities that may be helpful in some countries in any of the previous phases.</td>
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</table>

### Orientation
To demonstrate the main features of the DevInfo database

- **User Training** To learn the features of DevInfo to create presentations
- **Database Administration** To learn the main features of DevInfo database administration, data entry, etc.
- **ToT - Database Administration Module** To become certified as a master trainer in the features of the DevInfo database administration modules
- **Local language adaptation** To provide technical assistance to senior data managers for local language adaptation

- **ToT-User Module** To become certified as a master trainers of users (using local language version)

- **Database Advocacy Materials** To create database launch materials such as CD, brochure, poster, etc.
- **Advanced database administration workshop on MDG monitoring** To provide advanced training on how to use the database to strengthen MDG monitoring
- **Thematic database workshop on key topics** To provide training on how to use the database for analysis

- **Orientation (at District Level and/or in Ministries)** To demonstrate the main features of the DevInfo database
- **User Training (targeting wider range of audiences)** To train the features of the DevInfo to create presentations

- **Helpdesk** To provide helpdesk support to government database users

- **Conversion of databases** To provide technical assistance to senior data managers to convert existing databases such as ChildInfo v3.5 to DevInfo v4.0

- **Adaptation of census database** To provide technical assistance to senior data managers adapt DevInfo database technologies to census specifications using the Customize module.

- **Other digitization’s of maps** To add 3rd/4th administrative levels, such as maps of schools, health centers, etc.

- **Updates of existing digital maps** To update of digitized map due to a change of administrative boundaries

- **Web-enabled government database** To web-enable the user module of a government database
Annex F

DevInfo Work Planning Example
Adapting DevInfo to [Country Name] to Monitor the MDGs

Background
During the UN Millennium Summit of 2000, world leaders, including President [Name] of [Country], committed to reaching by 2015 the targets outlined by the Millennium Development Goals (MDGs) and Millennium Declaration. The [country] Government, together with the support of donors and NGOs, has gone a step further and developed [country] Development Goals which are MDGs tailored to the country context.

In [date], the Government of [country] officially approved the country’s PRSP or Comprehensive Poverty Reduction and Growth Strategy (CPRGS), the document required by the World Bank and IMF for countries to access its concessional loans and grants. Importantly, the CPRGS has incorporated nearly all of the MDGs as CPRGS goals. This has allowed the CPRGS to act as the means to reaching the MDGs, and to maintain consistency with global goals.

In this context, the need to develop a country-owned system for monitoring progress of the MDGs and CPRGS has emerged. Globally, the UN Secretary General has asked UN agencies to support countries to monitor the MDGs and country-specific goals. The DevInfo database system is being used by several countries for this purpose. In [country], the National Statistics Office (NSO) and CPRGS Secretariat within the Ministry of Planning, has expressed interest in adapting DevInfo to track the MDGs/ CPRGS, following discussions with UN agencies. In [date], UN agencies wish to make the DevInfo system available for the Government’s use to track the MDGs/CPRGS. UNICEF, the current owner of the software, has welcomed the prospect of transferring this software to the Government. NSO, the central level agency responsible for coordinating surveys and data, is the main national counterpart, along with the CPRGS Secretariat. The purpose of this current effort is to transfer DevInfo to NSO, adapt the software to the [country] context, and train officials on how to use it, so that NSO may populate the database with all existing data and survey information around the MDGs/CPRGS goals and indicators. Further consultations with a wide range of Government agencies and country partners will need to take place in order to determine comprehensively Government needs for tracking MDG/ CPRGS progress. This will also be necessary to ensure that the monitoring system may be used to generate better analysis, and support more targeted and effective policies and interventions in the future towards poverty reduction and social development.

Objective
To strengthen national capacity for MDG monitoring through the establishment of a nationally-owned common database that aggregates existing available data and analysis on national development indicators, organized and mapped around the MDG and CPRGS framework.

Outputs
1) A nationally-owned DevInfo database for monitoring the MDGs/CPRGS; and 2) an analysis or assessment of quality of surveys, methodologies and data, towards strengthening capacity of government to coordinate, harmonize/rationalize and develop quality authoritative data/statistics of international standard.
### Outcomes

Strengthened MDG monitoring and advocacy capacity of the UN and the Government based on the implementation of a database monitoring system that effectively aggregates comprehensive high quality data, information, analysis and dissemination. Based on above mentioned analysis, a more harmonized and rationalized national data and information system, providing a basis for better policy analysis, more effective pro-poor interventions in [country], and ultimately, better access to data to enable more transparent and accountable efforts in reaching the MDGs.

### Draft [year] Work plan for Main Activities: Timeline and Estimated Costs

<table>
<thead>
<tr>
<th>Timing</th>
<th>Main activities</th>
<th>Responsibilities</th>
<th>Associated Costs</th>
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<tbody>
<tr>
<td>Develop MOU between UN and NSO: UNICEF to share similar MOUs with other countries receiving ChildInfo from the UN; Seek key areas of agreement with NSO: UN’s ability to access to DevInfo database (eg, figures for indicators vs raw data); recognition of UN support to Govt on disseminated CD-ROM.</td>
<td>UNICEF; UN system</td>
<td>-UNDP to discuss with NSO -UNICEF to transfer DevInfo software to NSO -Organize training</td>
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<tr>
<td>Transfer of DevInfo software to NSO</td>
<td>-UNDP</td>
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<tr>
<td>Preparations for DevInfo adaptation</td>
<td>UNICEF to work with cartographer’s assoc. to obtain latest geographic map of political organization, to the commune level – to be integrated into new DevInfo database.</td>
<td>UNICEF via agreement with national cartographers assoc.</td>
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<td>UNDP to provide list of core MDG/CPRGS indicators for inclusion as part of core database of DevInfo; All sources of official data to be included to provide an “inventory” of existing surveys and data collection efforts.</td>
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<td>-UNDP</td>
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<td>NSO to begin identifying and preparing data to be entered into DevInfo</td>
<td>NSO with ?? support</td>
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<tr>
<td>Adaptation of DevInfo (eg, establishing indicators to be entered, main categories of organizing data, design/physical appearance of database, etc.);</td>
<td>UNICEF to support adaptation</td>
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<tr>
<td>DevInfo training for 30 persons: 25/30 slots for Govt staff (NSO, MOP, MOH, etc.); 5 for UN staff; poss. inclusion of provincial reps to provide local perspectives.</td>
<td>UNICEF to organize training in coordination with NSO and other agencies</td>
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<tr>
<td>Data mapping into DevInfo and other available survey data</td>
<td>NSO with UNDP support (finance data entry clerks)</td>
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<td>NSO to share DevInfo data with UN (MDB file)</td>
<td>NSO</td>
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<td>Undertake an analysis/assessment of the current quality of data, surveys, and methodologies, towards strengthening Govt capacity to coordinate surveys and statistics (eg, rationalization and harmonization) and improve overall quality of surveys towards authoritative data/ statistics of international standards.</td>
<td>Develop TOR for recruiting a consultant team to assess and build Govt capacity for strengthening statistical data system, and intra-govt coordination on data, surveys, etc.</td>
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<td>UN System to identify and fill in data gaps based on respective work with Govt counterparts</td>
<td>UN system</td>
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<tr>
<td>Produce/Disseminate DevInfo CDROM (approx. 500 local language and 1500 English copies)</td>
<td>NSO with UNDP support</td>
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<td>Making statistics widely available on websites</td>
<td>NSO with UNDP support</td>
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<td>Additional follow up support to NSO with refresher training in subsequent years</td>
<td>UNICEF on refresher training</td>
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<tr>
<td>Intro DevInfo training to provincial M&amp;E staff</td>
<td>Poss. UNDP on support to provincial level M&amp;E systems</td>
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<td>Annual production of CD-ROM with DevInfo data</td>
<td>NSO</td>
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