

Local Area Development Programme (LADP)

by

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LOCAL AREA DEVELOPMENT PROGRAMME

LADP at a glance



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LOCAL AREA DEVELOPMENT PROGRAMME

Profile

- **Joint programme**
UNDP; ILO; UNOPS; UN-HABITAT; UNIFEM; WHO; UNESCO & UNICEF
- **Project budget:**
US\$ 30, 338, 384
- **Project duration:**
May 2007 –July 2010

Agencies	Millions USD
UNDP	12.16
ILO/UNOPS	6.23
UN-HABITAT	3.99
WHO	3.21
UNIFEM	1.52
UNESCO	3.24



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Target areas

Target governorates & districts:

1. Sulymaniyah

Sayed Sadeq & Sharazour,

2. Babil

Hillah City,

3. the Marshlands areas of

Thi Qar/Chibayesh,

Missan /Maymouna and

Basrah/ Mdaina



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Objectives

Objectives	Measurable indicators
<p>Objective 1. Strengthen the capabilities of local authorities to plan and manage reconstruction and development activities through the formulation and implementation of human rights based, gender sensitive local area development plans.</p>	<ul style="list-style-type: none"> •Development of 3 local area development plans •Endorsement of the area development plans by local authorities •Consideration of local plan funding requirements by MoPDC and MoF
<p>Objective 2. Stimulate local economic development and generate short term and sustainable long term employment</p>	<ul style="list-style-type: none"> •Statistically significant reduction in unemployment figures including women (especially for the registered unemployed) in participating Governorates, •Increased number of MSMEs (including women-owned enterprises)
<p>Objective 3. Improve social and physical infrastructure using labour intensive approaches and the service delivery capabilities of local governments</p>	<p>•Project beneficiaries recognize improved basic services delivery in the areas including from municipal and local administrations</p>



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Alignment with national policies

- *LADP aligned its interventions with the following pillars stated in the National Development Strategy (NDS):*
- ***NDS Pillar 1: Strengthening the Foundations of Economic Growth;***
- ***NDS Pillar 2: Revitalizing the Private Sector;***
- ***NDS Pillar 3: Improving the quality of life;***
- ***NDS Pillar 4 : Strengthening good governance and security.***



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Why joint programming

- Multi-dimensional analysis of problems
- Range of delivery sectors
- Need broad range of expertise and local experience
- Called for a coordinated programme rather than a series of projects



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Area Lead agencies

<p>UNDP (Area coordinator role in southern area)</p>	<ul style="list-style-type: none"> •National level programme coordination and reporting •Support to the NSC & Liaison with central and local governments •Improvement of intergovernmental coordination and communication mechanisms •MIS and database development and maintenance in all three areas •4 sectors: water & sanitation; electricity supply; agriculture; Culture and traditions
<p>ILO/ UNOPS (Area coordinator role in the northern area)</p>	<ul style="list-style-type: none"> •Lead agency for improvement of the financial and regulatory environment for small and medium business development and for support to the creation and development of micro and small businesses •Local economic development component of LADPs •Strengthening financial service providers •Small business advisory services
<p>UN-HABITAT (Area coordinator role in the central area)</p>	<ul style="list-style-type: none"> •Housing, community facilities and schools component of LADPs •Construction training to housing contractors and unemployed youth •Rehabilitation of housing and community facilities •Rehabilitation of schools



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Supporting agencies

UNIFEM	<ul style="list-style-type: none"> • Gender assessments & addressing gender issues as part of LADP process • Incorporating gender mainstreaming considerations into all programme activities • Training and community awareness on gender mainstreaming • Implementation of gender awareness campaigns
WHO	<ul style="list-style-type: none"> • Health needs assessment and Health facilities survey as part of LADP process. • Completion of health development plan • Training for local health authorities • Implementation of health awareness campaigns • Improvements to priority community health services and facilities • Technical assistance in the area of water and sanitation, and school health
UNESCO	<ul style="list-style-type: none"> • Lead agency for skills enhancement • Vocational and educational training needs assessments • Vocational, technical, apprenticeship and life skills training • Strengthening capacities of vocational training providers



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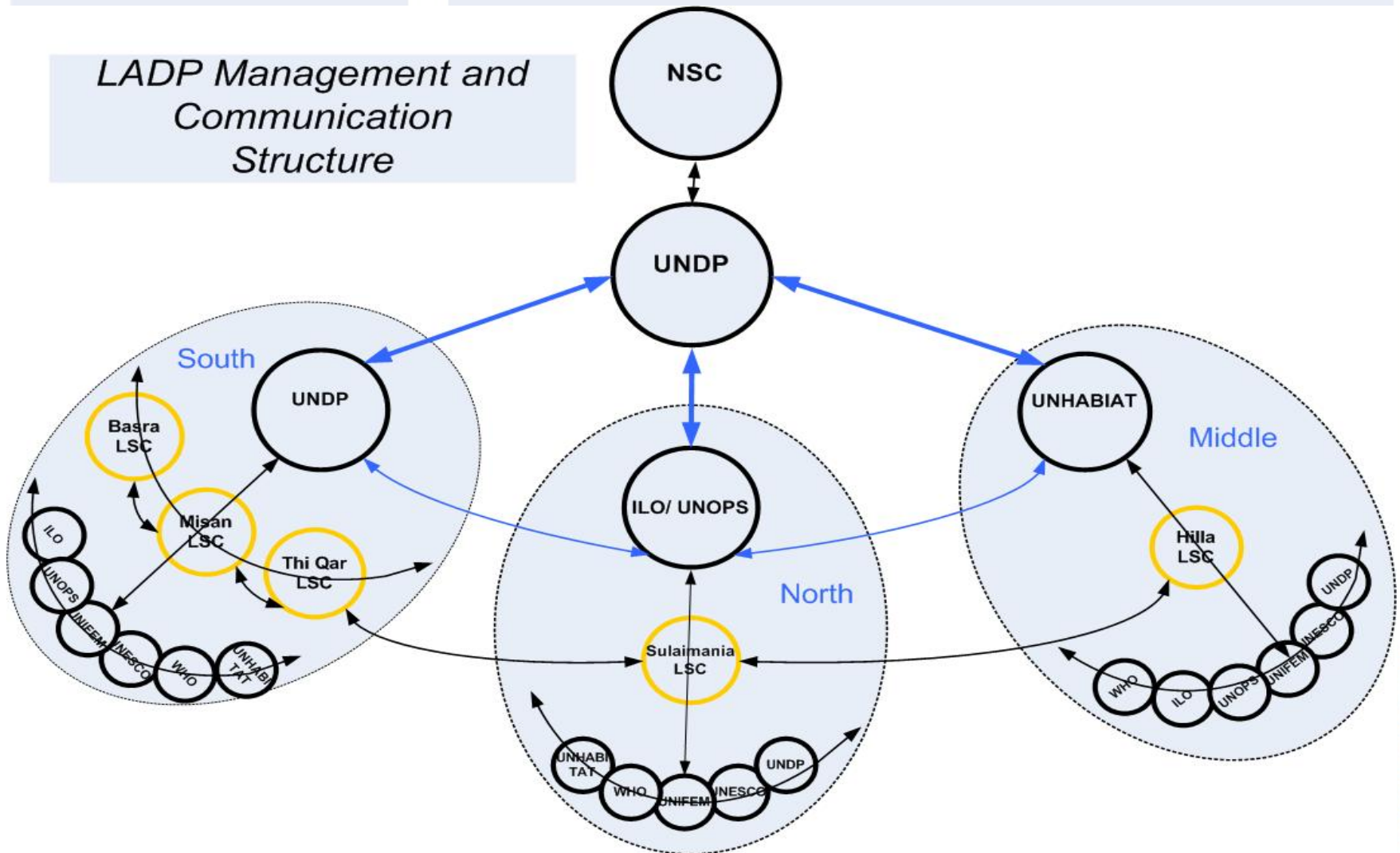
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Management structure

LADP Management and Communication Structure

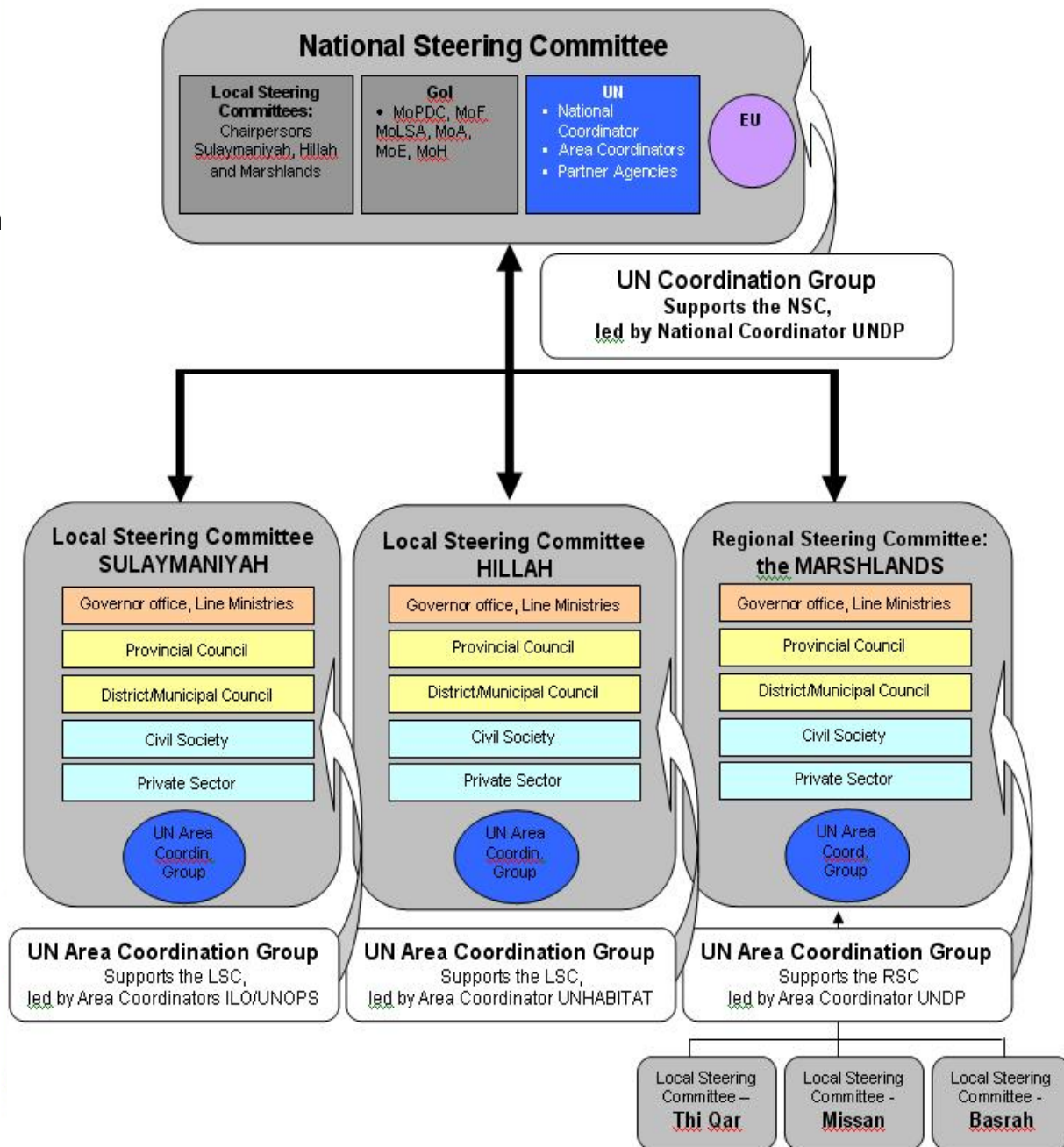


NSC's main responsibilities:

- Provide strategic advice** on LADP design & implementation
- Support the LSCs & facilitate the involvement of ministries** in preparing and implementing local area development plans;

LSC's main responsibilities :

- Prepare a local area development plan;**
- Identify "fast track" social and economic development and physical rehabilitation projects;**
- Encourage cooperation coordination /partnership with governorate, local government officials other stakeholders**
- Monitor implementation of programme activities;**



Challenges

- Variations in delivery timelines and mobilization times for resources (Human and assets),
- Diversity of counterparts and geographical areas
- Difficulty to operate on the ground, Travel to Iraq, (setting up offices, staffs movements /travels, organization of workshops etc.)
- Remote management
- Horizontal and vertical communication and information sharing
- Establishment of coordination mechanisms and actual sharing of an agreed common programmatic approach and vision has taken time.
- Enhancing synergies and overcoming the temptation for each agency to work independently at its own pace, has taken time
- Developing an RBM framework for LADP M&E



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LADP

Objective 1

Local governance and Planning

Strengthen development planning to improve the impact of public investments and policies

- Local Steering Committee and Planning Unit
- Capacity building for strategic planning
- Pilot local development plan

Objective 2

Local economic recovery

Promote local economic recovery through business development and economic planning

- Local economic planning and regulatory environment
- Business development services
- Vocational and business training
- Business grants facility

Objective 3

Essential services

Rehabilitate small infrastructures for essential services using labour intensive approaches

- Water and Sanitation
- Schools
- Health Care Centres
- Housing
- Electricity
- Cultural sites
- Agriculture and trade



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Key achievements

- Delivery USD12.16 million
- Achievements:
 - Research & Analyses
 - Local Area Planning
 - Fast-track projects
 - Capacity building
 - Economic recovery



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Research and analyses

- Three Rapid priority need assessments in the Marshlands in May 08, which generated responsive-to-community needs fast-track project lists (**UNDP**)
- Baseline assessments (**All agencies**)
- District profiles (**All agencies**)
- Small business survey of 600 entrepreneurs in the Centre and South (**ILO/UNOPS**)
- Assessments with MoH of health centres (55 primary, 7 secondary and 5 tertiary centres) were completed in the 6 LADP districts (**WHO**)
- Gender Assessment report document finalized and the translation is undergoing (**UNIFEM**)



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Local area planning

- Joint development of comprehensive, gender sensitive, multi-sectoral, inclusive and participatory economic recovery and development planning approach in 5 steps described in a local area planning handbook.
 - **Step 1:** Identification of most important needs by communities
 - **Step 2:** District profiling and sectoral data collection
 - **Step 3:** Dialogue between civil society and Government about most important needs and appropriate strategies and projects
 - **Step 4:** Formulation of economic recovery strategies and projects and consideration of cross-cutting issues
 - **Step 5:** Presentation of the plans to the public



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Spatial Analysis

- **The following was the approach for preparing the maps:**
 - Copies (with reasonable scale) for the 5 districts were obtained through the UN-HIC
 - On a separate layer, all area profile data were plotted
 - A second layer was specified to indicate the major problems in the district
 - And a third layer was allocated for plotting the proposed projects locations on it
 - Then participants were asked to review those proposed projects while overlapping those three layers to have a better understanding of the situation and the solutions proposed.
 - Finally, those plans were digitalized (using the ARC GIS software)



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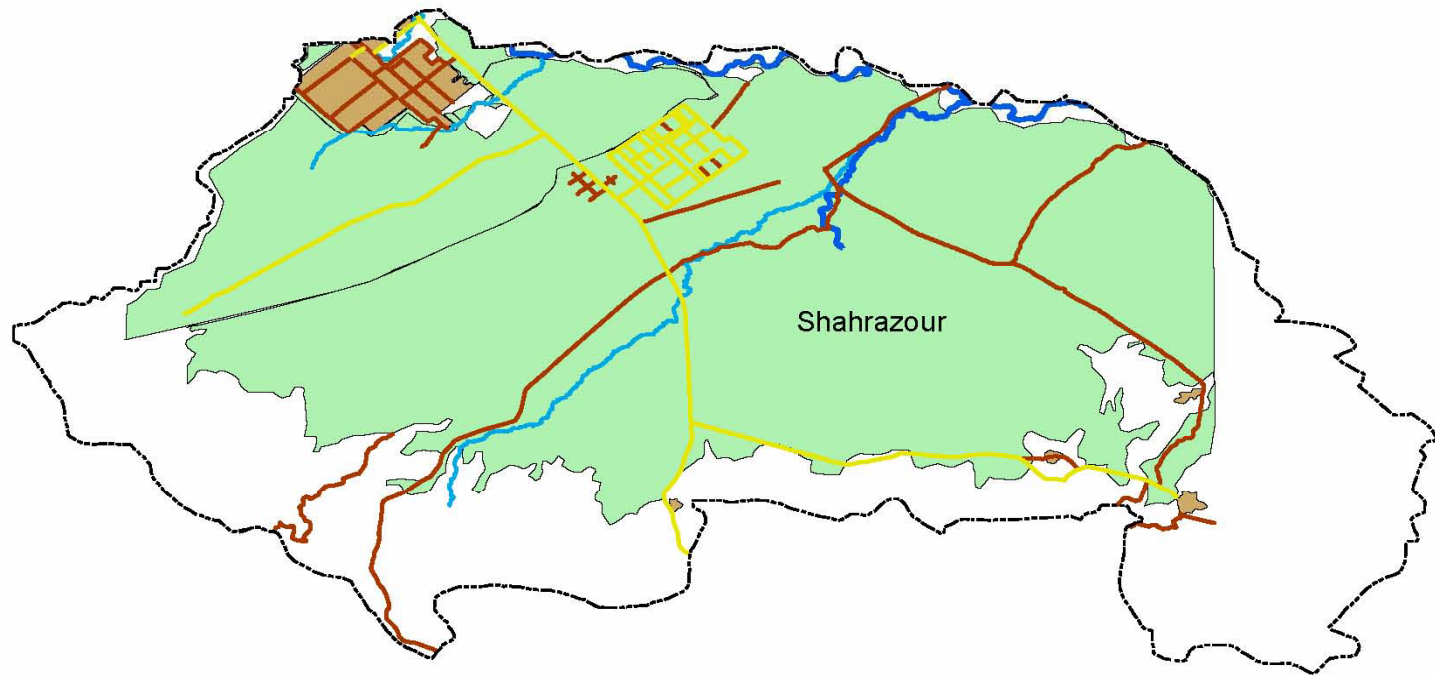
LA

20/8/2009



- 1) Kadhim Qasim Ali
- 2) Qhasan Muter
- 3) Abdulla A. Hussein
- 4) Mohammed A. Hakeeb
- 5) Abbas Al-Bayadi

Shahrazour MAP1

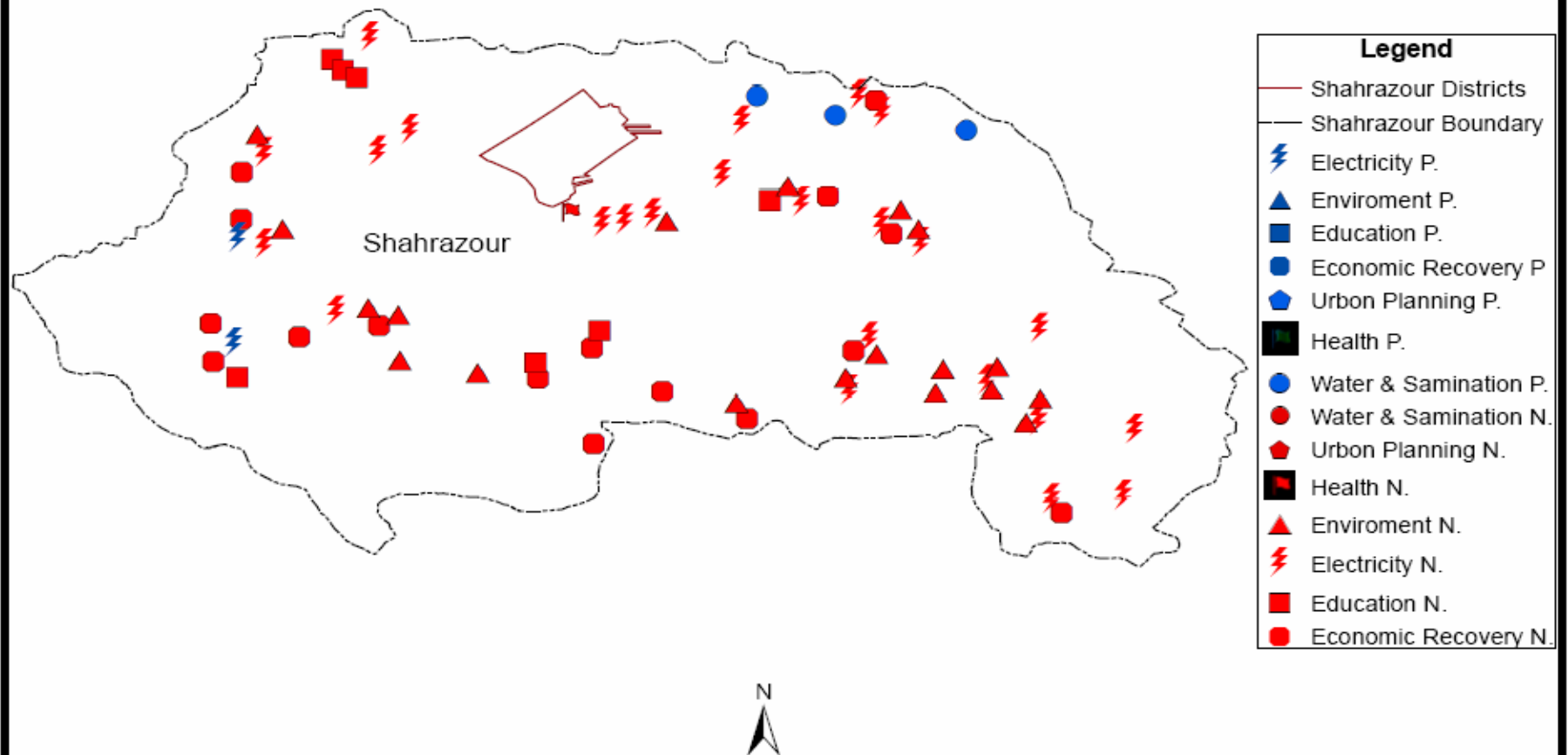


Legend

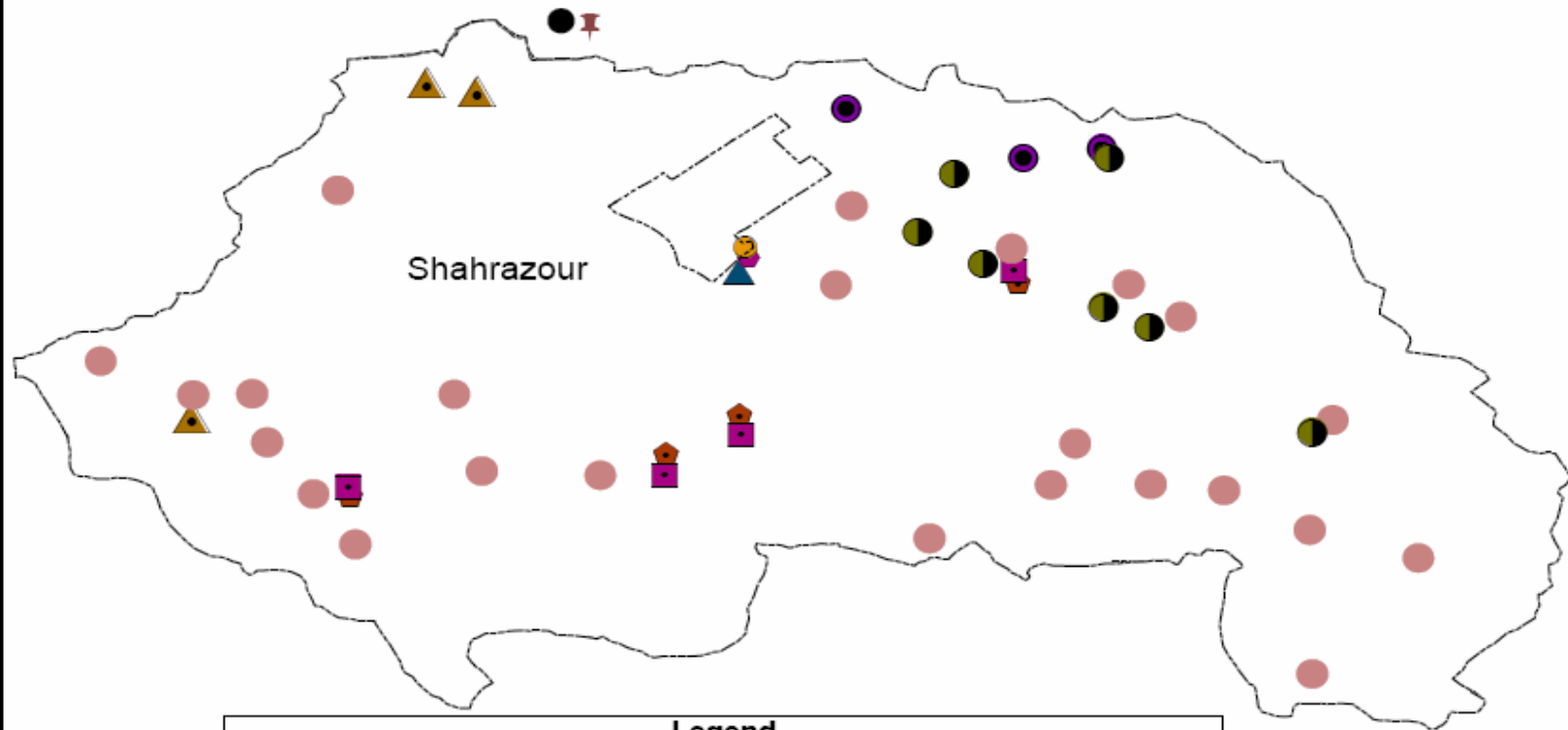
- Shahrazour Boundary
- Major Road
- Sub Road
- Major River
- Sub River
- Grasslands
- Buildings and Habitations



Shahrazour MAP1



Shahrazour MAP 3



Legend

- Shahrazour Boundary
- - - Shahrazour Districts
- 📌 installation of concrete reservoir from Bestan soor water source
- Water & Samitation Project 10
- ◐ Economic Enviroument Project 4
- Economic Enviroument Project 1
- Extension of electricity line for a number of new quarters and villages
- Establishment of primary health care sector
- Completing the renovation of the existing HC in serwaniakan
- ▲ Reorganizing the units and staff of HCs
- Planning for school construction according to the population density and need
- ▲ School rehabilitation and extension in such a way that fits era needs
- Residence building society for teachers





Fast-track project selection



- Fast-track projects to address immediate needs while the planning process unfolds
- (i) Local selection, based on locally identified priorities,
 - (ii) Generation of short and long-term employment,
 - (iii) Economically and/or socially productive investments and added value to existing or planned public investments and
 - (iv) Positive impact on marginalised and vulnerable groups.
 - (v) Joint implementation with GoI Technical Departments to build capacity and enhance local service delivery



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Fast-Track project implementation

UNDP Most small & labour intensive fast-track projects are implemented by Technical Departments or/and municipalities

- **101 projects for a total budget of USD 7,007,863 :**
- Direct Beneficiaries: 40,272
- Contribution in Kind from Gol: USD 748,525
- Person's .Days generated: 128,148;
- Total Workers: 3,572;

UN-HABITAT

- 16 fast track projects are being implemented for a total budget of USD2,504,684

WHO

- Health centre rehabilitation projects in 6 districts.

UNESCO

- Provision of science laboratories for schools and VTC equipment.



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Economic recovery

- Support to Chambers of Commerce and Industry (Sulaymaniyah, Hillah, Basrah) to improve their services to the local (and particularly the small) business community; **(ILO/UNOPS)**
- Setting up of a Business information and development centres (physical works) and the provision of priority BDS activities; **(ILO/UNOPS)**
- A small business fund is operational to financially support approx. 200 new and existing businesses in key sectors of the economy and to also benefit locally defined vulnerable segments of the population in the target districts **(ILO/UNOPS)**



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Capacity building

Examples of training provided under LADP joint capacity building matrix and workplan

- Training courses for unemployed youth and building contractors in Sulaymaniyah and Hillah (**UN-HABITAT**).
- ToT workshop to support women entrepreneurship development for NGOs in Sulaymaniyah (**ILO/UNOPS**)
- Health centre rehabilitation training, for 20 DoH engineers from 6 LADP Districts incl. rehabilitation, project design, bidding, review, and contract processes (**WHO**)
- Environmental education programs provided on environmental awareness raising and community sanitation in 3 districts. (**WHO**)
- Environmental safety, water, and sanitation training courses in Hillah for DoH, NGO's, media, local leaders, municipalities, technical staff.
- Training of high level officials in three areas on gender sensitive planning and service delivery (**UNIFEM**)

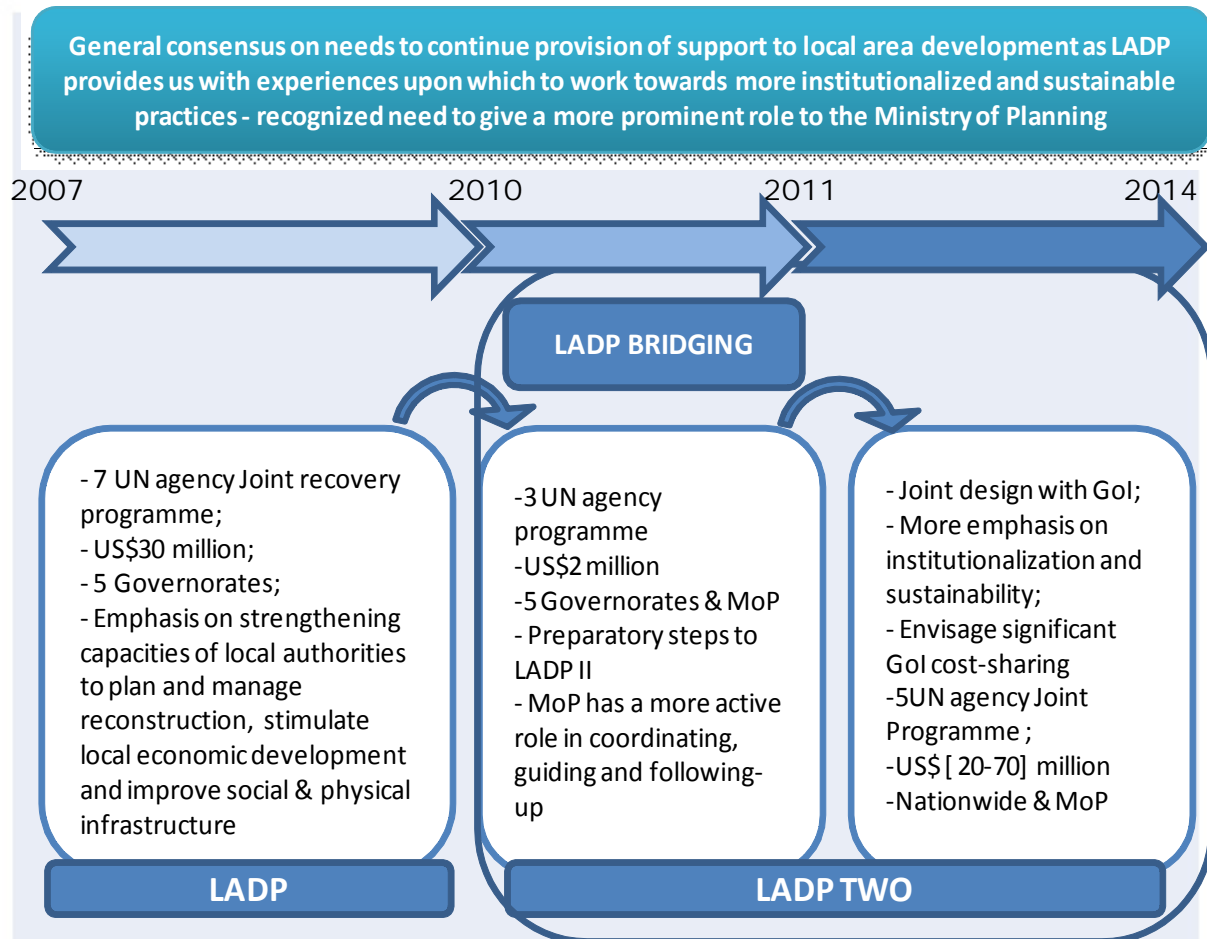


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THE WAY FORWARD:

BUILDING ON LADP EXPERIENCES



Why a Bridging Phase?

- Phase Two builds on past achievements and must avoid past errors - joint evaluation completed by May 2010;
- Bridging was required in order to allow sufficient time for:
 - GoI/UN Joint design of relevant second phase leading to institutionalization and sustainability;
 - Necessary stocktaking of local planning experience through LADP I and adaptation to governorate levels;
 - GoI (MoP and Governorates) agreement to cost-share LADP Two, which has been incorporated in LADP II ProDoc;
 - Mobilization of external financial resources based on Jointly designed Programme and GoI cost sharing;
- Bridging also provides an opportunity for starting up the second phase with concrete outputs, including inter alia
 - Work with MoP in standardizing decentralized planning process, tailoring planning support to Governorates;
 - establishing a mechanism for enhanced vertical communication and interaction between Governorates and centre

معاً
من أجل التنمية المحلية في العراق

THANK YOU!

